

| Technical Report                                                                          |                                                                                                                                                                                               |
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| For the period January – December 2022 <sup>1</sup>                                       |                                                                                                                                                                                               |
| <b>PROJECT DESCRIPTION</b>                                                                |                                                                                                                                                                                               |
| Project title:                                                                            | Kiribati trade capacity development and institutional strengthening                                                                                                                           |
| Country/Countries covered:                                                                | Kiribati                                                                                                                                                                                      |
| Submitted by (Main Implementation Entity):                                                | UNDP Pacific Office, Fiji                                                                                                                                                                     |
| EIF Board approval date:                                                                  | 29 <sup>th</sup> July 2020                                                                                                                                                                    |
| Date of signature of the Memorandum of Understanding (MOU):                               | 7 <sup>th</sup> November 2017                                                                                                                                                                 |
| Date of first disbursement:                                                               | 31 <sup>st</sup> December 2020                                                                                                                                                                |
| MOU expiry date (including any extension):                                                | 30 <sup>th</sup> June 2023                                                                                                                                                                    |
| EIF Focal Point (name and title, e-mail and telephone)                                    | Mr. Ruui Tabutoa, Secretary, MTCIC, <a href="mailto:secretary@commerce.gov.ki">secretary@commerce.gov.ki</a> , 686-75126156                                                                   |
| EIF National Implementation Unit (NIU) Coordinator (name and title, e-mail and telephone) | Mr. Ierevita Biriti, Project Coordinator, <a href="mailto:ierevita@commerce.gov.ki">ierevita@commerce.gov.ki</a> , 686-75126156                                                               |
| Monitoring and Evaluation contact for the project (name and title, email and telephone):  | NIU – Rubee Eromanga ( <a href="mailto:reromanga@commerce.gov.ki">reromanga@commerce.gov.ki</a> );<br>MIE – Elijah Mario ( <a href="mailto:elijah.mario@undp.org">elijah.mario@undp.org</a> ) |
| Communications contact point (name and title, email and telephone):                       | Rubee Eromanga (Mrs), Project Manager, <a href="mailto:reromanga@commerce.gov.ki">reromanga@commerce.gov.ki</a> , 686-72026159 (office), 73054488 (mobile phone)                              |
| <b>FINANCING</b>                                                                          |                                                                                                                                                                                               |
| Total project budget (USD):                                                               | \$600,000                                                                                                                                                                                     |
| EIF contribution (USD):                                                                   | \$600,000                                                                                                                                                                                     |
| Government contribution (USD):                                                            | \$34,900 (5% of total value)                                                                                                                                                                  |
| Other contributions (name, USD):                                                          | -                                                                                                                                                                                             |
| <b>AUTHORIZATION</b>                                                                      |                                                                                                                                                                                               |
| Contact person for this report (name and title, email, and telephone):                    | Rubee Eromanga (Mrs), Project Manager, <a href="mailto:reromanga@commerce.gov.ki">reromanga@commerce.gov.ki</a> , 686-72026159 (office), 73054488 (mobile phone)                              |
| Report authorized by (name and title):                                                    | Ruui Tabutoa (Mr), Secretary, MTCIC                                                                                                                                                           |

<sup>1</sup> For the semi-annual report, indicate **January-June 2022**; and for the annual report, indicate **January-December 2022**. For a project beginning in the current reporting period, the start date should be the date of signature of the MOU.

**1. Summary progress of the project (max. 500 words – further details can be included in the Annex, if necessary)**

Overall progress of the project during the reporting period.

- **Results** (IMPACT/OUTCOMES) and the contribution of the project towards job creation; poverty reduction; women's economic empowerment; increases in beneficiaries' levels of income; other impact and outcome indicators in the project log frame, and any other systemic changes.
  - ❖ The impact of the project still cannot be measured during the second year because not all of the activities have been completed.
  - ❖ The activity which has been completed during the reporting period is the *Construction of a Virgin Coconut Oil centre* on Tab-South Island. This was officially launched on 21/12/2022 by His Excellency the President of Kiribati, HE Mr. Taneti Mamau, and the first lady, Madam Teiraeng Mamau. The centre is currently employing three women and paying salaries to them, buying coconuts from the 2,000 people of the island, selling healthy coconut products to the people and so forth. These are the main benefits being received by the people of the island.
- **Operations:**
  - ❖ The lockdown due to covid-19 really affected the implementation of the project activities throughout 2022. For the Tab-South Island VCO construction, the completion was not on time due to transport restrictions. Despite the negative impacts, the NIU managed to complete the centre and had it launched on 21/12/2022.
  - ❖ 5 Technical Advisors (x4 for Outcome 1 & x1 for Outcome 2). Outcome 1: Kiribati owns a Trade agenda conducive to sustainable pro-poor growth – the 4 contracted *international consultants*, conducted their assignments at their respective home-bases & not in Kiribati due to COVID-19 restrictions at that time. So a more effective, timely study and collection of information from Kiribati was a challenge. However, via zoom / Google virtual meetings held between the consultants (x1 TA to for *E-Commerce Policy [refer Annex 4]* development; x1 TA *National Cooperative Policy development [refer Annex 1-2]* ), x1 TA for Sensitisation of stakeholders on Trade Policy related laws such as the *Metrology Act [refer Annex 3]* ]& x1 TA for the *Review of Kiribati's Cooperative Ordinance and draft new Cooperative legislation*;) and their local counterparts, information exchange was online and was successfully completed in 2022 Outcome 2: increased Presence in International Markets – the 1 contracted *international consultants (x1 for Review and develop new Mauri Mark Standards for tourism)* had commenced with the assignment but is still under review as delays and quality reportings was noted by the MTCIC team. However, now that the COVID-19 lockdown has been removed towards the end of the reporting period, it is anticipated that the remaining international consultancy assignment would progress and complete before June 2023.
  - ❖ Due to delays, work plans had to be changed from time to time throughout the second year especially for the Tab-South Island VCO and the international consultancies such as the *E-commerce policy [refer Annex 4]* and Mauri Mark assignments, impacting on a few budgeted activities, for example, an expert had to be engaged to peer review the draft E-commerce policy.
  - ❖ The need for a *6-month no-cost extension* (approved up till June 2023) resulted from such assignment delays. There might be a need for another extension till November

2023 in order to fully implement the remaining activities including auditing and final project evaluation and the Operational and Financial closure processes for the project.

- ❖ The delay in funds disbursement from UNDP (due to the need to improve LOA Deliverable #2 in relation to a quality Draft E-com policy document submission [*refer Annex 4*])) had also led to delay in activity implementation such as processing of pending invoices for Tab-South VCO activity, recruitment of the CSDS local consultant, peer review costs.
- ❖ The internal challenge is the *delay in receiving clearance by the NIU Focal Point* which is required at all times for every project activity. A delay in getting approval / clearance had led to delay in activity implementation. Hopefully there will be an improvement due to the change of Secretary in the new year.

Please provide the percentage of activities in your work plan that have been implemented/completed since the beginning of the project.

|                                                                                                        |      |
|--------------------------------------------------------------------------------------------------------|------|
| Overall completion rate of the work plan<br>(i.e., percentage of activities that have been completed): | 50 % |
|--------------------------------------------------------------------------------------------------------|------|

**Outcome 1: Kiribati owns a Trade agenda conducive to sustainable pro-poor growth**

*If new indicators become apparent in the course of implementation and are important for tracking outcomes or outputs, they can be added here and included in a revised logframe (Please annex the project logframe with the current values).*

| Outcome/Output                                                                             | Percentage of outcome/output completion | Timeline (1. On Schedule; or 2. Behind Schedule) | Indicator/s                                                            | Results achieved in the current reporting period | Results achieved since the start of the project                    | Indicator target                                                                             |
|--------------------------------------------------------------------------------------------|-----------------------------------------|--------------------------------------------------|------------------------------------------------------------------------|--------------------------------------------------|--------------------------------------------------------------------|----------------------------------------------------------------------------------------------|
| <b>Outcome 1:</b><br>Kiribati owns a Trade agenda conducive to sustainable pro-poor growth |                                         |                                                  |                                                                        |                                                  |                                                                    |                                                                                              |
| Output 1.1: Improved evidence-based policy inputs supporting pro-poor trade                | 10 %                                    | Behind schedule                                  | Output indicator 1: Number of trade and investment regulations adopted | 2/20                                             | Investment policy framework & E-commerce policy - [refer Annex 4)] | 10 policy measures in TPF implemented by 2022                                                |
|                                                                                            | 0 %                                     | Behind schedule                                  | Output indicator 2: Number of awareness raising activities conducted   | 0                                                | Yet to commence                                                    | Sensitized stakeholders on key Trade Policy related laws & regulations to enhance compliance |

|                                                                                        |       |                 |                                                                                                                                                                                 |   |                 |                                                                                 |
|----------------------------------------------------------------------------------------|-------|-----------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---|-----------------|---------------------------------------------------------------------------------|
|                                                                                        |       |                 |                                                                                                                                                                                 |   |                 |                                                                                 |
|                                                                                        | 100 % |                 | Output indicator 3: Enactment of new Cooperative legislation                                                                                                                    | 0 | Completed       | New Cooperative legislation                                                     |
|                                                                                        | 60 %  | Behind schedule | Output indicator 4: Enactment of new Metrology Act regulations                                                                                                                  | 0 | Ongoing         | New Metrology Act regulations [refer Annex 3) ]                                 |
| <i>Output 1.2:</i><br>Strengthened institutional coordination of trade and development | 100 % |                 | Output indicator 1: NIU Integrated into Government System.<br><br>Number of new staff positions created or adapted within MTCIC structure to undertake the functions of the PMU | 1 | Completed       | At least 1 project position established as part of MTCIC organisation structure |
|                                                                                        | 20 %  | Behind schedule | Output indicator 2: Number of fuel dispensers verified by 2022                                                                                                                  | 0 | Ongoing         | All fuel dispensers within Kiribati are verified by 2022                        |
|                                                                                        | 0 %   | Behind schedule | Output indicator 3: Number of public officials trained in fuel verification                                                                                                     | 0 | Yet to commence | Verification equipment procured and at least 15 public                          |
|                                                                                        |       |                 |                                                                                                                                                                                 |   |                 |                                                                                 |

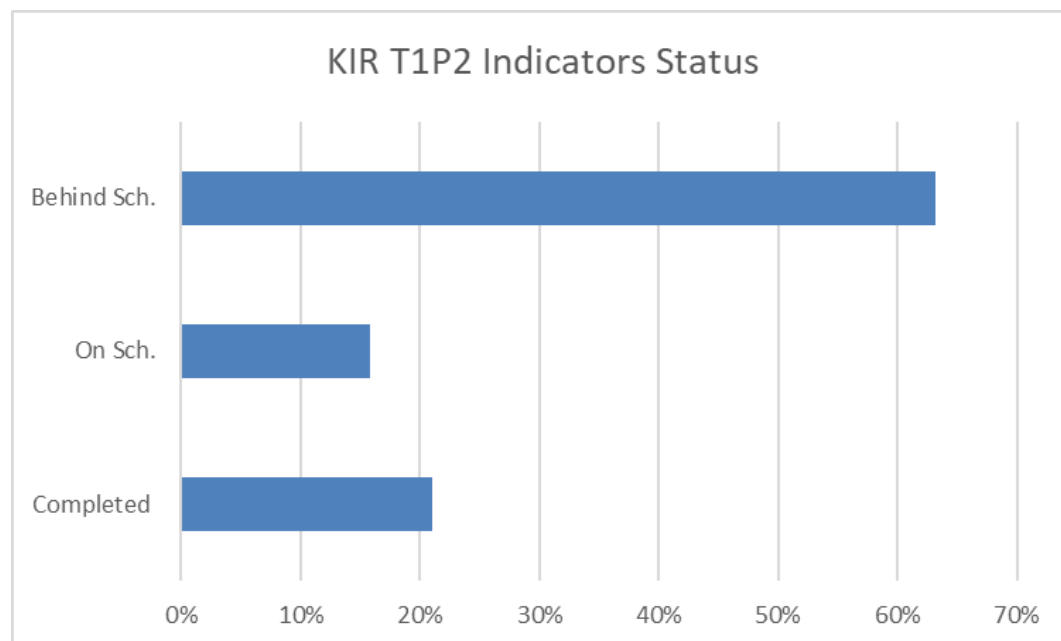
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|--|------|-----------------|---------------------------------------------------------------------------------------------------------------------------------|---|-----------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------|
|  |      |                 |                                                                                                                                 |   |                 | officials trained on verification of fuel dispensers by 2022, 50% females and 50% males aged between 25 and 50                                                 |
|  | 0 %  | Behind schedule | Output indicator 4: Number of Public officials, NGOs / CSOs and private sector actors trained as TOT in Cooperative development | 0 | Yet to commence | At least 20 public officials, NGOs/CSOs and private sector actors trained as TOT on Cooperative development, aged between 25 and 50; 50% females and 50% males |
|  | 10 % | Behind schedule | Output indicator 5: Strengthened public-private coordination mechanism                                                          | 0 | Ongoing         | Public-private coordination mechanism strengthened                                                                                                             |
|  | 10 % | Behind          | Output indicator 6: Donor-government                                                                                            | 0 | Ongoing         | Donor-                                                                                                                                                         |

|                                                                                            |       |                 |                                                                                                                  |   |                 |                                                                                                     |
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|                                                                                            |       | schedule        | coordination mechanism                                                                                           |   |                 | government coordination mechanism established and strengthened                                      |
| <b>Outcome 2:</b><br>Increase presence in international markets                            |       |                 |                                                                                                                  |   |                 |                                                                                                     |
| <i>Output 2.1: Support to boost productive capacities and access international markets</i> | 0 %   | Behind schedule | Output indicator 1: Number of new international markets accessed                                                 | 0 | Yet to commence | At least 1 additional new market accessed                                                           |
|                                                                                            | 100 % |                 | Output indicator 2: Volume of production generated due to the new processing facility                            | 1 | Completed       | At least 1,000 Litre / month (VCO production)                                                       |
|                                                                                            | 100 % |                 | Output indicator 3: Number of producers/associations trained in value chain practices in agriculture and tourism | 1 | Completed       | Processing centre constructed and equipment procured to facilitate value addition in coconut sector |
|                                                                                            | 20 %  | Behind schedule | Output indicator 4: Number of new technologies adopted through EIF supported projects.                           | 0 | Ongoing         | Mauri Mark standards for Tourism developed and at least 50 producers                                |

|                                                                            |      |                 |                                                                                                 |   |                 |                                                                                                                      |
|----------------------------------------------------------------------------|------|-----------------|-------------------------------------------------------------------------------------------------|---|-----------------|----------------------------------------------------------------------------------------------------------------------|
|                                                                            |      |                 |                                                                                                 |   |                 | trained on value addition techniques and market standards. Trainees to be at least 80% women, 20% men and 50% youth. |
|                                                                            | 0 %  | Behind schedule | Output indicator 5: Number of trade facilitation actions taken                                  | 0 | Yet to commence | At least 3 actions undertaken to facilitate trade                                                                    |
|                                                                            | 20 % | Behind schedule | Output indicator 6: Number of new technologies adopted through EIF supported projects.          | 0 | Ongoing         | At least 3 actions undertaken to promote and adopt technology                                                        |
| <i>Output 2.2: Support to EIF countries to leverage additional funding</i> | 20 % | Behind schedule | Output indicator 1: Number of projects funded by donors related to the Trade Policy Framework   | 0 | Ongoing         | At least 3 Aid-for-trade proposals developed and funded                                                              |
|                                                                            | 20 % | Behind schedule | Output indicator 2: Number of actions undertaken in support of leveraging finance and expertise | 0 | Ongoing         | At least 3 additional actions undertaken to facilitate resource                                                      |

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| <p><b>Analysis of the activities, their outputs and the level of achievement of the outcome (max. 500 words)</b></p> <p><i>Focus the following narrative on three elements:</i></p> <p><i>I. Explain the extent to which the direct results/outputs were achieved by the end of the activities.</i></p> <p>Outcomes 1 &amp; 2 are less than 50% completed by the end of 2022, with only 11% of the 19 indicators on track via the ‘Quality trade strategy developed’ (E-commerce, Cooperatives framework being in progress)’ and ‘NIU integration into Government System’(at least 1 post established in MTCIC org structure).</p> <p><i>II. Explain how the activities led to the achievement of the outputs.</i></p> <p>Output 1.1 (Improved evidence-based policy inputs supporting pro poor trade) was on track via the Project Progress Reports in 2022, initiation of discussions on the E-commerce Policy, Cooperative Policy short-term contract TORs; and Output 1.2 (Strengthened institutional coordination of trade and development) was made possible via the Full time finance position for this role in MTCIC.</p> <p><i>III. Explain how the different outputs have contributed to the achievement of the outcome; if there is no evidence (indicator) of achievement of the outcome, explain why you have not been in a position to collect this evidence.</i></p> <p>Output 1.1 (Improved evidenced based policy inputs supporting pro poor trade) was on track via the Project Progress Reports in 2022, initiation of discussions on the E-commerce Policy-[refer Annex 4]], Cooperative Policy short-term contract TORs; and Output 1.2 (Strengthened institutional coordination of trade and development) was made possible via the Full time finance position for this role in MTCIC; Remaining outcomes and outputs did not have sufficient evidence gathered as activities either had not started, or recruitment of short-term consultants were in progress in 2022 &amp; had started works (Review of E-commerce policy-[refer Annex 4]], Cooperatives legislation review, Review of Mauri Mark Standards, Development of National Cooperative Policy and Formulation of Metrology-[refer Annex 3]] regulations).</p> <p><i>IV. Describe the lessons learned or best practices that contributed to the effective and efficient delivery of project activities and outputs.</i></p> <p>Lessons learned from the years activities is prior planning and consistent communications (emails, skype, fb messenger, zoom &amp;/teams calls) with NIU, ES, TFM and MIE help mobilize project activities better. Further adding to say, NIU and MIE to ensure prior back-up arrangements are made to ensure work flows are maintained in absence of current project team.</p> |  |  |  |  |  |              |

You can also add a chart summarizing the indicators of activities (showing, for example, the number of people trained, number of workshops organized, etc.).



### Risk Assessment

What, if any, challenges and risks (internal and external) did you face during this reporting period, and what actions did you take? Also highlight any changes that have been made to the rating /level of existing risks.

An updated risk matrix for your project should be annexed to this report, incorporating any new risks identified, changes to ratings of existing risks, or mitigation strategies in place.

| Challenge/Risk                                             | Mitigation Actions                                  |
|------------------------------------------------------------|-----------------------------------------------------|
| Lockdown / closure on international air flights & services | Zoom / virtual meetings held with international TAs |

| Closure of domestic air flights & services and sea services | Had to request for special air/sea services to Covid-19 task force                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|-------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| NIU internal clearance system                               | Had to push and do frequent follow ups for clearance of activity implementation. For other urgent matters, had to skip clearance if seen not appropriate.                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| Misunderstanding of roles and responsibilities              | Had to clarify roles and responsibilities during senior management meetings (SMM)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| Fiduciary Risks                                             | Mitigation Actions                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| Delayed disbursement of funds                               | MIE/UNDP to provide quarterly trainings on project operations and finance matter; Leverage off UNDP-Kiribati programme analyst knowledge; UNDP can improve its financial flow system with some project management trainings with MTCIC, and same processes from MTCIC side can also be shared in same training session with UNDP so both sides are aware & understand the potential delays expected during project implementation & funds flow<br>The delay in funds disbursement has resulted in the need for a no-cost extension to end of June 2023. This NCE was approved by the donor during the reporting period. |
| Lack of political and other stakeholder commitment          | Maintain government-led & owned ongoing dialogue with development partners & same to be discussed during MTCIC SMM with project indicators also reviewed, motioned, monitored and recorded.                                                                                                                                                                                                                                                                                                                                                                                                                             |

## 2. Learning and adaptation

In this section, please:

- a. Outline the response to key feedback received on the implementation of the project. In particular, if an **evaluation or review** has been completed in the reporting period, please note how the findings of the evaluation have been responded to, and if applicable, incorporated into the project delivery.

A UNDP HACT Spot check was conducted in 2021 and outcomes / recommendations (*to ensure commitments are not recorded as expenses in the face forms for advance acquittals & also expenses reported must relate to 3 months period advance was planned/intended for*) have

been actioned, recorded and updated by the project staff of the NIU for future faceform funds flow reportings/checks. These are still updated by the project staff of the NIU.

- b. Indicate the status of fulfilment of any **outstanding recommendations** provided by the EIF Board or the Executive Secretariat for the EIF (ES) and/or the EIF Trust Fund Manager (TFM).

| Recommendation                                                        | Implementation Status                                                                                                                              |
|-----------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------|
| 19 Indicators of which 16 are revised as per 21/6/22 email from UNOPS | Updated log-frame and base-lines, targets to be discussed & finalized as soon as possible (Refer Revised log-frame incorporated into the M&E Plan) |

- c. Highlight any requested **changes to the logframe** (such as inclusion of new indicators) as well as to the **work plan and the budget** for the forthcoming period necessary to address new challenges and opportunities that have emerged over the reporting period.

There were 16/19 suggested indicator changes to the existing logframe (incorporated into the M&E Plan) & same has been attached. The work plan was changed slightly to cater for implementation delays especially to the international consultancies (e.g. *Development of E-commerce policy-[refer Annex 4]*), *Cooperatives legislation review*, *Review of Mauri Mark Standards*, *Development of National Cooperative Policy-[refer Annex 1)-2]* ], *Formulation of Metrology Act [refer Annex 3]* ]regulations and the Tab-South VCO construction).

### 3. Quality assessment

Provide a brief assessment of your project to date based on the OECD/DAC criteria of relevance, coherence, efficiency, effectiveness, sustainability and impact. This will help to ensure that corrective measures can be made in a timely manner, if required. See the explanatory note on the DAC criteria below.

|                                 | Rating: 1 (highly unsatisfactory) to 4 (highly satisfactory ) | Assessment (Please note if there is a change from the rating in the previous report) (Maximum 200 words) |
|---------------------------------|---------------------------------------------------------------|----------------------------------------------------------------------------------------------------------|
| 1. Relevance to date            | 4                                                             | The project planned outcomes and objectives are highly relevant to date.                                 |
| 2. Coherence of intervention to | 4                                                             | The project planned outcomes and objectives are highly relevant to date.                                 |

|                                         |   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|-----------------------------------------|---|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| date                                    |   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| 3. Efficiency of implementation to date | 3 | The implementation of the project activities had been efficient at the beginning. Since Kiribati opened its borders earlier in year 2021, the covid-19 virus entered the country and the lockdown at level 3 was declared by the Government. Movement restrictions were imposed for over a month during which offices were closed and workers had to work from home. The establishment of the Virgin Coconut Oil (VCO) centre on Tabiteuea South (Tab-South) Island had been negatively affected by the restriction of movement for the contractor from the capital island to Tab-South. This had resulted in the late completion and official launch of the centre on 21/12/2022. |
| 4. Effectiveness to date                | 4 | The project's objectives during this time have not been achieved due to non-completion mainly due to the impact of covid-19. Most activities are related to the legislation reviews and new policy developments. These are highly important and their objectives are likely to be achieved provided there is proper and sufficient awareness to the people once these have been endorsed and launched. One factor which will influence the non-achievement of the objectives is lack of enough funding to carry out the awareness on the new legislations and policies.                                                                                                            |
| 5. Prospects of sustainability          | 4 | Additional resource (project accountant) added to the NIU structure & absorption plans by Kiribati Government. This project mainly focuses on the formulation and development of new policies and review of existing outdated laws. It also focuses on the establishment of a coconut processing facility for poverty reduction and economic development. Hence, the prospects of sustainability is considered high because once the new laws and policies are developed, they will be enacted and sustained over the next 5-10 years. In addition, now that the VCO centre has been launched and operational, it will contribute to poverty reduction and economic development.   |
| 6. Contribution towards impact          | 4 | This project will highly contribute to the expected and desired outcomes/outputs/impacts in terms of improved evidence-based policy inputs supporting pro-poor; a stronger institution coordination of trade & development (evidenced by completion of TA assignments on Review/update of Cooperative framework[refer Annex 1]], National Cooperative policy-[refer Annex 2]], Metrology policy-[refer Annex 3]], E-com policy-[refer Annex 4]]); Improved human capacity for trade and development; more support to boost productive capacities & access international to international markets and enabled support to EIF countries to leverage additional funding.              |

#### 4. Financial management and resource-leveraging

*Indicate progress in financial management of EIF resources:*

- i. *Indicate progress on funds leveraged for this project (from the Government, Donors or other sources) and/or any other activity using the resources of the project.*

The EIF funding provided for this project has been utilised for the Combined launch of the Investment Policy Framework, the Coconut Sector Development Strategy (CSDS) and the Trade Portal. Due to the lack of ministry budget for the launch of the CSDS and the Trade Portal, the ministry decided to include the two national documents in the launch.

- ii. *Report any other financial issues and solutions found (this can be presented in a tabular format).*

A delay in monthly and quarterly financial reporting has been experienced and this is mainly due to the delay in GL reports received from the Ministry of Finance on a monthly basis. This issue has been addressed by UNDP allowing the NIE to provide financial reports based on its own database, though the monthly GL reports from Finance is no longer required, MTCIC to still ensure treasury listings for advance spendings to also be requested/followed up too with Ministry of Finance and filed for audit/recording purposes. .

## **5. Communications – Impact Story**

Provide a short **impact story** (500 words) demonstrating key results achieved this year. Photographs are also welcome!

Under the project's Outcome 1 (*Kiribati owns a Trade agenda conducive to sustainable pro-poor growth*) – close to 70% of the project planned *activities* eventuated and were completed successfully, achieving expected outputs in terms of Improved evidence-based policy inputs supporting pro-poor trade (*Development of an E-Commerce Policy-[refer Annex 4]*), *National Cooperative Policy*, *Review Cooperative Ordinance and draft new Cooperative legislation-[refer Annex 1-2]*); Strengthened institutional coordination of trade and development (*Publication and launch of Investment Policy Framework*) & Enhanced Human Capacity for Trade and development (*'Sensitization of stakeholders on Trade Policy related laws, Intellectual Property, Foreign Investment' & 'Staffing of the Project Management Unit'*).

The Government through its 20-year vision development plan (KV20) continues to strive towards developing economic activities on the outer islands, via the creation of new industries and to improve trade with the view of enhancing inclusive growth, sustainable development and poverty reduction. Coconut remains as one of the complementary sectors that can support the realization of the KV20 vision with linkages to the tourism sector and the cultural capital component of KV20. It is in this context, that a *processing centre* targeting production of value-added coconut products was established on one of the outer islands (Butaritari in 2020 – IBSA Funded) in order to support the development of inclusive trade and private sector development in

line with the Government 20-year vision development plan and the Trade Policy Framework (TPF), which also seeks to spread the benefits of trade to all. The construction and equipping of the processing centres will seek to target producer cooperatives trained in the production of value-added coconut products like Virgin Coconut Oil (VCO), Coconut Sap Sugar and Coconut Soap.

In driving this KV20 vision, a 2<sup>nd</sup> outer island VCO centre (Tab-South) was constructed and equipped with production tools and equipment (under this EIF Funded, Tier 1 Phase 2, project Outcome 2), to assist the producers especially women and the youth on *Tab-South island* to take advantage of the skills gained in the production of the coconut value-added products given that there remains to be a lack of production equipment to facilitate the utilization of the skills gained and available raw materials on the outer islands – all common challenges faced by the I-Kiribati SMEs and local producers. It is expected that the centre will have wider spill-over effects to those engaged in the production and distribution value chain, and also assist in disseminating knowledge on coconut value addition / processing and marketing to those on the capital island and those on the other outer islands.

**Launch of Tab-South Virgin Coconut Oil (VCO) Facility in December 2022:** The EIF-Funded Kiribati trade capacity development and institutional strengthening project's Outcome 2 (*Increased Presence in International Markets*) continues its drive to boost productive capacities and access international markets by means of the procurement of *VCO processing equipment and tools* to facilitate value addition for coconut-related products, and construction of the Tab-South VCO facility, which was launched officially by His Excellency the President of Kiribati, Taneti Mamau, and the First Lady, Madam Teiraeng Mamau on Wednesday 21<sup>st</sup> December 2022 at Teobokia, Tab-South Council (Photos below). Such project activity has contributed towards the improvement in the I-Kiribati economic livelihoods and overall income, via this VCO facility.



*His Excellency the President of Kiribati, Taneti Mamau, and The First Lady Madam Teiraeng Mamau (centre), and honoured guests, in front of the newly-launched Tab-South VCO Kiribati (also known as “Tebamuri VCO”*



*MTCIC project team and Tab-South VCO champions at the entrance of the newly launched Tab-South VCO centre*



*Madam Teiraeng Mamau unveiling the name of the VCO centre during the launch*



*Father Alouise Tabanga blessing the newly-launched VCO centre*



*His Excellency Taneti Mamau delivering the opening speech*



*Invited guests rose to honour the arrival of HE Taneti Mamau & Madam Mamau*



*VCO champion (Bureka) demonstrating the use of coconut press machine*



*VCO champion (Tiibwa) demonstrating the use of coconut scrapper*



*MTCIC Industry staff (Taniera) selling VCO products – pure VCO, hair protein, coconut vinegar, coconut coffee, coconut soaps etc, to guests*



*Project Manager (Rubee) selling VCO by-products (charcoal soaps, coconut soaps, non soaps, etc,) to HE Taneti Mamau during tour of Tab-South VCO centre*

## 6. Any other relevant information

*Include information, such as key changes to the project team or management, or other important information not captured elsewhere in the report.*

The NIU project team was complete when the accountant was recruited in April 2022. The team since then, comprised of the Project Manager, the Accountant, the Coordinator (Director of Business Promotion Centre) and the Focal Point (Secretary). The Manager and Accountant are paid by the project whereas the Coordinator and Focal Point are paid by the Ministry (Kiribati Government).

The MIE Team from UNDP, remains a Project manager and the programme associate supporting the MTCIC/NIU team on project management matters related activities during implementation to closure.

#### **Note on the DAC Criteria:**

**Relevance:** Assess the extent to which the objectives of the project are consistent with beneficiaries' requirements, country needs, global priorities and partners' and donors' policies. To what extent are the objectives of the project still valid? Are the activities and outputs of the project consistent with the overall goal and the attainment of its objectives?

**Coherence:** Assess how coherent the project is, in terms of internal and external coherence. Internal coherence includes the extent to which the project design meets the desired outcomes. For external coherence, analyse the extent to which the project ensures linkages and complementarity with other similar projects and interventions.

**Efficiency:** A measure of how economically resources/inputs (e.g., funds, expertise, time) are converted into results. Are activities cost-efficient? Are objectives achieved on time? Is the project implemented in the most efficient way compared to alternatives?

**Effectiveness:** Measure the extent to which the project's objectives were achieved or are expected to be achieved, taking into account their relative importance. To what extent are the objectives achieved/likely to be achieved? What are the major factors influencing the achievement or non-achievement of the objectives?

**Sustainability:** Assesses the likelihood of continuation of project benefits after major development assistance has been completed. Review sustainability measures in the proposal and approval letter and update the status of achievement. Assess to what extent the benefits of the project will continue after donor funding ceases. Note the existence or not of a sustainability plan for the project's results. Include any additional measures deemed relevant for the technical and fiduciary sustainability of project outputs.

**Impact:** Assess the likelihood of the contribution of the project towards the anticipated impact.

A rating of project quality according to the evaluation criteria can be used following a scale, for example:

| Numerical | Qualitative           | Narrative                                                                                                                                                                                                                |
|-----------|-----------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 4         | Highly satisfactory   | The situation is considered highly satisfactory, largely above average and potentially a reference for good practice. Recommendations focus on the need to adopt these good practices in other operations.               |
| 3         | Satisfactory          | The situation is considered satisfactory, but there is room for improvements. Recommendations are useful but not vital for the operation.                                                                                |
| 2         | Unsatisfactory        | There are issues that need to be addressed; otherwise, the global performance of the operation may be negatively affected. Necessary improvements, however, do not require major revisions of the operations' strategy.  |
| 1         | Highly unsatisfactory | There are deficiencies that are so serious that, if not addressed, can lead to the failure of the project or significant problems during implementation. Major adjustments and a revision of the strategy are necessary. |

## Annexes to the report:

Please attach and indicate that the following documents are submitted together with this report:

|   |                                                                                                                                                                              |                          |
|---|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|
| 1 | <b>Work plan and budget</b> , with a status update indicating the percentage completion of each activity.                                                                    | /                        |
| 2 | Project <b>logframe</b> with values for current indicators.                                                                                                                  | /                        |
| 3 | Updated <b>risk matrix</b> for the project, highlighting any changes and mitigation measures that have been activated or incorporated into the project work plan and budget. | /                        |
| 4 | Implementation status of <b>recommendations</b> from the EIF Board, the EIF National Steering Committee (NSC) and ES/TFM missions.                                           | <input type="checkbox"/> |
| 5 | List/composition of current <b>NSC</b> and/or project committee representatives. Please highlight any changes that have occurred in the membership of the NSC.               | <input type="checkbox"/> |
| 6 | Supporting materials (such as impact stories, studies that have been conducted in the reporting period, news articles, etc.).                                                | /                        |

Please note any further documents annexed to this report:

### 1) Kiribati Cooperative Framework & Bill assignment:

Attached the **finalized cooperative bill** as well as **three PDF policy documents** (extra outputs 😊) outlining context, arguments to bring the cooperative bill further through necessary advocacy, legislative reform (especially to advocate for *gender*, *SDG5*) and further discussion within the country with in particular local government, as well as internationally (e.g. *COP27*). You and I have discussed this extensively with the (cooperative) government task team and they have already followed up on it as you know.

Also a **blog post** was drafted in consultation with the UNDP Fiji comms team and the government task team.

Find link to the article here: <https://bit.ly/3TTNiTJ>

SM posts here:

**Twitter:** <https://bit.ly/3RxMQJ5>

**Facebook:** <https://bit.ly/3RrtXHM>

**LinkedIn:** <https://bit.ly/3eF7CYZ>



Incubating



Policy



Accelerating Local



Consultations held



Final draft Press



Cooperative Law

Cooperative Policy tincubation\_CooperzGovernance and Locin September 2022.pRelease CooperativeConsultation Partici

Attached also **two documents with the lists of all stakeholders consulted in-country** (including field visits by the government task team) throughout the process including a national workshop in September 2022.

**2) Kiribati National Cooperative Policy (NCP) assignment:**



PP. Kiribati Nat.  
Co-op Policy.pptx

TA's powerpoint presentation for the NCP deliverable -



NCP Final Draft  
1.docx

TA's final copy of the NCP deliverable -

**3) Kiribati Metrology Policy assignment:**



Metrology



Metrology



Metrology



Stakeholder

TA's final copies of the Metrology deliverable -

(Standards and fees (Transactions in goc (Weighing and Mea Consultation Report

**4) Kiribati E-Com Policy assignment:**



20230213\_Final  
Draft E-Commerce P

TA's final copies of the E-policy deliverable -

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